AGENDA

CABOT WATER AND WASTEWATER COMMISSION

MEETING 1/26/2023-6:30 PM

CABOT WATERWORKS ADMINISTRATION OFFICE (Zoom Mtg) #1 CITY PLAZA, SUITE B

- Opening Prayer
- Approval Of Minutes of Previous Meeting (Tab A)
- General Manager's Report- (Tab B)
 - o Internal Funded Water Projects
 - o Internal Funded Wastewater Projects
 - o ARPA Sewer Project
- Financial Report Brown (Tab C)

BUSINESS ITEMS:

- Bid Award Water Meters
- Bid Award Hwy321 Sewer Extension
- Draft Cooperative Agreement with City

NON-AGENDA ITEMS

PUBLIC INPUT

ADJOURN

Cabot Water & Wastewater Commission Meeting December 22, 2022, AT 6:30 P.M. Conference Room In-Person and via Zoom

Attendees: Gary Walker, John Woodall, David Butler, Bruce Brown, Tim Joyner, and David Langstaff Baxter Drennon and Karen Ballard attended by Zoom. Bert Mayer was absent.

Gary Walker called the meeting to order at 6:30 P.M.

David Butler led the opening prayer.

David Butler made a motion to approve the minutes from November 17, 2022, 2nd by John Woodall, Motion Carried unanimously.

GENERAL MANAGER'S REPORT:

Water Projects:

Crews continue to repair leaks and main breaks, meter installations and meter changeouts.

Water crews have been assisting with utility locates for City Fiber installation.

Wastewater Projects:

First Baptist Church - Pending final cleanup

Elm to S Pine sewer replacement project - Pending final cleanup

Fortson Trailer Park sewer main replacement - replaced 8" lateral. Waiting on 18" pipe to arrive.

Cherry Street Project - Wastewater crews plan to replace approximately 1466 ft of sewer pipe.

The Lonoke County ARPA grant was approved for \$436,580 to extend water lines on Witcher, Linwood and Grayhawk Circle, and replace watermain on LinduLake. Cabot Waterworks has been requested to install fire hydrants at our cost on the proposed waterlines. The first step will be surveying residents to determine who will connect if a water main is installed.

FINANCIAL REPORT:

Bruce presented the November Financial Report. David Butler made a motion to approve the Financial Report, 2nd by John Woodall, Motion Carried Unanimously.

BUSINESS ITEMS:

Reviewed the 2023 Preliminary Budget. John Woodall made a motion to approve the 2023 Budget, 2nd by David Butler, Motion Carried Unanimously.

NON-AGENDA ITEMS: NONE

PUBLIC INPUT: NONE

Gary Walker adjourned the meeting at \$44pm

Minutes prepared by Karen Ballard.

David Butler, Commission Secretary



Water Capital Fund Balance

Project		Project	Total To	Forecast								
ID	Water Projects	Status	Date:	Totals:	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23
22D01	Repl Service Lines	In-Progress	214,154	500,000	18,588	41,667	41,667	41,667	41,667	41,667	41,667	41,667
22D02	Meter Change Outs (Labor)	In-Progress	34,694	40,000	1,733	4,167	4,167	4,167	4,167	4,167	4,167	4,167
22D03	Hard Sets (New Serivce)	In-Progress	21,624	42,000	2,134	3,500	3,500	3,500	3,500	3,500	3,500	3,500
22D05	Relocate Fire Hydrant at Dakota and Locust Street	In-Progress	2,186									
	Water Capital Forecast											
	Administration - Office equipment	2022 Budget	17,812	37,225								
	Water, Wells, and Pumps	2022 Budget	6,500	75,000								
	Water - Vehicles and Machinery	2022 Budget	147,163	249,500	3,236							
	Salvage Value of vehicles and machinery	2022 Budget										
	Water - Meters	2022 Budget	144,753	145,000								
	Meter Boxes and Lids	2022 Budget	14,255	14,255								
W				Sub-Total	(25,691)	(49,334)	(49,334)	(49,334)	(49,334)	(49,334)	(49,334)	(49,334)

Balance in Capital Improvements: 1,885,017

ARPA Grant Funds

436,580

Balance in Cash Accounts and Investments: 2,664,387

(Accounts Payable):

2% Transfer for Capital Improvements: Other Income: 6,619

6,673

6,886

7,104 8,027

153,000

Balance:

Forecast increase in Cash:

153,000 Projected Cash Balance: 4,903,131 5,013,416 5,123,785 5,234,124 5,344,390 5,454,942 5,565,712 5,677,405

153,000

6,703

153,000 153,000

6,600

153,000 153,000



Wastewater Capital Fund Balance

Projects	Status	Total To Date	Forecast Total	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23
Capital Expenditures				ASSAGE ANTOS				16730 # 8800 Pad508	Tallada 🗸 States		07.07.10.075.70
I&I (22N01)	In-Progress	82,364	85,000	2,225	6,250	6,250	6,250	6,250	6,250	6,250	6,250
Grinder Pump Rebuild (22N02)	In-Progress	75,905	76,000	10,061	6,250	6,250	6,250	6,250	6,250	6,250	6,250
Repl 1200ft of 10in PE Pipe on Kerr MH 486 to 499 (22N04)	Planning	1,022	60,000								
Repl 114ft of 6in Sewer Hwy 89 to FBC MH 861 (22N06)	Final Clean-up	38,610	37,723	887							
Repl Sewer Suda and Jackson (22N10)	Planning	350									
Repl 1466ft of 8in Sewer Cherry Street (22N14)	Planning	17,963	75,000	17,101	19,000	19,000	19,000				
Repl 2700ft of 15in PVC gravity sewer Fortson Trailer Park (21N03)	In-Progress	29,533	185,000		31,000	31,000	31,000	30,500	31,000		
ARPA Hwy 321 Sewer Extension (22N03)	Engineering	165,013			295						
ARPA Hwy 321 Sewer Extension Reimbursement		(165,013)				(295)					
WasteWater Treatment Plant	2022 Budget	58,963	100,000	23,826	8,333	8,333	8,333	8.333	8,333	8,333	8,333
WasteWater Lift Station/Pumps	2022 Budget	29,480	90,000		6,600	6,600	6,600	6,600	6,600	6,600	6,600
WasteWater Grinder Pumps	2022 Budget	77,579	120,000	1,593	4,134	4,134	4,134	4,134	4,134	4,134	4,134
Waste - Vehicles and Machinery	2022 Budget	43,133	368,500	7,074							
Salvage Vehicles			(49,059)								
			Sub-Total	(62,767)	(81,862)	(81,272)	(81,567)	(62,067)	(62,567)	(31,567)	(31,567)

Capital Expenditures

Balance in Capital Improvements:

Balance in Cash Accounts and Investments: 3,346,675 Accounts Payable taken into account in above total:

2% Transfer for Capital Improvements:

1,896 1,881 1,822 1,931 1,977 2,143 2,318 Forecast increase in Cash: 39,000 39,000 39,000 39,000 39,000 39,000 39,000 Projected Cash Balance: 3,966,508 3,925,542 3,885,151 3,844,406 3,823,270 3,801,680 3,811,256 3,821,007

Cabot WaterWorks Statement of Net Position

For the Twelve Months Ending Saturday, December 31, 2022

Total

Water

Wastewater

ASSETS			
Current Assets			
Cash	\$6,011,062.41	\$2,664,387.28	\$3,346,675.13
Cash in Capital Improvement Accounts Accounts Receivable, net of allowance	2,504,849.07	1,885,016.58	619,832.49
for bad debts \$ 25,476	604,633.70	502,985.30	101,648.40
ARPA Grant Funds	436,580.30	436,580.30	, .
Receivable - FSA	40,347.70	32,404.44	7,943.26
Unbilled Revenue	383,606.49	306,885.19	76,721.30
Inventory	297,446.48	192,799.06	104,647.42
Prepaid Expenses	424,751.85	378,060.00	46,691.85
Total Current Assets	10,703,278.00	6,399,118.15	4,304,159.85
			
Departure Plant and Faulturent			
Property, Plant and Equipment			
Building	75,793.25	15,702.25	60,091.00
Administration	255,767.58	230,892.28	24,875.30
Administration - Land	203,265.00		32,522.40
Water	58,257,796.39	58,257,796.39	
Wastewater	32,592,968.91		32,592,968.91
Construction Work in Progress	802,805,93	320,567.42	482,238.51
Storage Ponds	115,845.44	<i>"</i>	115,845.44
Developer Contributions	20,194,506.18	5,596,444.40	14,598,061.78
Accumulated Depreciation	(38,686,821.79)	(22,550,741.29)	(16,136,080.50)
Total Property, Plant and Equipment	73,811,926.89	42,041,404.05	31,770,522.84
Other Assets	N		
WA THE THE PROPERTY OF THE PRO			
Deferred Outflows of Resources (Pensions)	278,478.00	202,871.89	75,606.11
Total Other Assets	278,478.00	202,871.89	75,606.11
Interdepartmental Adjustment	(2,769,916.00)	(2,481,144.32)	(288,771.68)
Total Assets	\$82,023,766.89	\$46,162,249.77	\$35,861,517.12

Cabot WaterWorks Statement of Net Position For the Twelve Months Ending Saturday, December 31, 2022

Total Water Wastewater

670,215.00

7,040,780.53

1,235,260.00

LIABILITIES AND NET

POSITION

Current	l iabilitiaa

Current Liabilities			
Accounts Payable	(\$76,608.71)	(\$82,853.35)	\$6,244.64
Payable - Sanitation Fees	138,510.86	138,510.86	
Customer Refunds	93.29	93.29	
Sales Tax Payable	25,564.00	25,564.00	
Accrued expense	59,741.46	57,334.78	2,406.68
Payroll Taxes Payable	10,101.71	7,071.20	3,030.51
Withholdings Payable	38,717.75	31,363.18	7,354.57
Garnishments	221.69	221.69	
Accrued Payroll	41,979.98	30,069.83	11,910.15
Accrued PTO	177,953.98	124,567.80	53,386.18
Accrued Interest	13,291.24	t. Lagr	13,291.24
Total Current Liabilities	429,567.25	331,943.28	97,623.97
Noncurrent Liabilities			
Note payable - ANRC #1	1,832,455.24	1,832,455.24	
Note payable - ANRC #2	3,317,541.72	3,317,541.72	
Bonds Payable	83,196.00		83,196.00
Accrued sludge removal	244,348.02	*	244,348.02
Customer Meter Deposits	893,024.55	893,024.55	

Net Position

Pensions

Net Pension Liability

Total Noncurrent Liabilities

Deferred Inflow of Resources

Developer Contributions
Contributed Capital - Hwy Dept
Contributed Capital
Net investment in capital assets
Restricted Net Position
Current Unrestricted Net Position
Unrestricted Net Position
Total Net Position

Total Liabilities a	nd Net Position
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No.		
23,998,742.18	7,549,524.45	16,449,217.73
602,292.86	436,580.30	165,712.56
15,539,482.45	1,504,788.34	14,034,694.11
18,124,449.00	14,022,566.30	4,101,882.70
1,256,525.00	1,091,638.16	164,886.84
(102,114.36)	501,080.58	(603,194.94)
13,898,781.98	13,379,740.06	519,041.92
73,318,159.11	38,485,918.19	34,832,240.92

436,684.79

864,682.00

6,479,706.30

233,530.21

561,074.23

370,578.00

\$82,023,766.89 \$46,162,249.77 \$35,861,517.12

Cabot WaterWorks
Supplementary Statement of Revenues, Expenses, and Statement of Net Position
For the Twelve Months Ending Saturday, December 31, 2022

	For the Twelve Months Ending Saturday, December 31, 2022										
	Conso Current	lidated YTD	Current	yTD	Waste Current	water YTD	Adminis Current	strative YTD			
Revenue	Current	110	Current	110	Current	110	Current	110			
Water	\$374,649.26	\$4,829,010.46	\$374,649.26	\$4,829,010.46							
Wastewater	102,654.58	1,292,876.18	\$574,045.20	\$ 1,025,010.40	102,654.58	1,292,876.18					
Fees - service connection	16,275.00	46,725.00	15,875.00	40,925,00	400.00	5,800.00					
Fees - disconnection	775.00	32,400.00	620.00	25,920.00	155.00	6,480.00					
Fees - late charges	12,160.06	135,463.35	9,728.05	108,370.70	2,432.01	27,092.65					
Return checks & fees	460.00	5,720.00	368.00	4,576.00	92.00	1,144.00					
Miscellaneous	100.00	16,100.00	100.00	9,800.00	92.00						
EPAC fees billed	4,226.40	50,629.60		50,629.60		6,300.00					
EPAC fees paid	(4,131.20)	(49,574.40)	4,226.40								
Sanitation fees billed		3 (5)	(4,131.20)	(49,574.40) 1,906,128.10							
	159,539.75	1,906,128.10	159,539.75								
Sanitation fees paid	(146,354.79)	(1,907,241.55)	(146,354.79)	(1,907,241.55)							
Total Revenue	520,354.06	6,358,236.74	414,620.47	5,018,543.91	105,733.59	1,339,692.83					
Operations and											
Maintenance											
D											
Power	27,988.21	380,888.85	9,029.21	196,990.02	18,959.00	183,898.83					
Labor	149,904.42	1,398,538.87	104,553.41	920,114.77	45,351.01	478,424.10					
Capitalized Labor Cost	(36,903.22)	(581,795.57)	(10,032.53)	(178, 328.14)	(26,870.69)	(403,467.43)					
Payroll taxes	9,738.26	100,530.94	6,952.84	72,170.68	2,785.42	28,360.26					
Retirement	20,331.10	205,680.89	14,406.45	147,180.07	5,924.65	58,500.82					
Insurance - workers comp	1,611.34	19,337.16	1,119.16	13,434.68	492.18	5,902.48					
Insurance - health	15,234.00	171,828.57	11,355.80	124,060.35	3,878.20	47,768.22					
Outside labor	2,710.09	19,626.50	880.00	9,405.22	1,830.09	10,221.28					
Lab fees & supplies	1,445.13	34,330.91	220.13	10,412.67	1,225.00	23,918.24					
Chemicals	4,322.13	26,210.56	2,078.94	21,726.93	2,243.19	4,483.63					
Materials & supplies	56,920.17	209,588.46	41,901.83	134,266.47	15,018.34	75,321.99					
Grinder Pump Repairs	20,220.11	29,174.13	11,701.00	4	15,010.51	29,174.13					
Street repairs	6,565.29	31,137.93	1,990.00	21,015.70	4,575.29	10,122.23					
Small tools	1,709.73	20,162.22	914.68	11,117.70	795.05	9,044.52					
Safety supplies	137.02	11,040.26	92.59	5,952.69	44.43	5,087.57					
Equipment rental	137.02	15	92.39		44.43	3,087.37					
	44.456.22	107.50	11 156 22	107.50							
Purchased water	44,456.22	287,294.22	44,456.22	287,294.22		0.000.00					
Licenses/permits/fees	22112	10,400.00		500.00		9,900.00					
R & M - plant	234.42	2,949.36		2,300.66	234.42	648.70					
R & M - field vehicles	12,646.19	48,879.27	10,052.90	13,710.48	2,593.29	35,168.79					
R & M - field equipment	1,615.79	24,215.60	264.39	5,620.30	1,351.40	18,595.30					
Fuel - field	10,447.92	105,233.00	6,509.94	74,065.23	3,937.98	31,167.77					
Insurance - Veh & Equip	1,473.81	22,165.69	724.16	11,744.62	749.65	10,421.07					
Insurance - property	4,207.35	45,302.72	2,148.57	23,259.20	2,058.78	22,043.52					
Public safety	24,657.20	281,942.20	24,657.20	281,942.20							
Total Operations and		ALL STATES	ANY								
Maintenance	361,452.57	2,904,770.24	274,275.89	2,210,064.22	87,176.68	694,706.02					
		4000	Aller								
General and Administrative											
Bad debt		21,392.33		17,113.86		4,278.47					
Dues & subscriptions	601.14	33,906.85	115.18	16,749.24		299.97	485.96	16,857.64			
Education & seminars	131.50	1,682.02	115.16	570.00		55.52	131.50	1,056.50			
Employee recognition	672.31	2,123.85	10.40		110.00						
Fuel - admin	477.71	7,198.89	10.40	212.69	110.99	802.89	550.92	1,108.27 7,198.89			
Insurance - admin vehicle	4/7./1	980.98					477.71	980.98			
Interest expense	1 010 09			59,940.13	1,019.98	2 611 06		900.90			
	1,019.98	62,552.09	200.00			2,611.96	120.05	120.05			
Licenses & permits	363.75	606.10	200.00	254.00	42.80	231.15	120.95	120.95			
Locator/One call expenses	1,301.65	9,572.02		202.20			1,301.65	9,572.02			
Medical expenses	423.38	1,514.78		202.20			423.38	1,312.58			
New hire expense	360.00	1,429.10					360.00	1,429.10			
Office expense	5,911.45	21,545.02	4,236.18	6,981.07			1,675.27	14,563.95			
Postage & delivery	4,134.28	49,014.16	3,958.68	46,846.80	20.89	565.39	154.71	1,601.97			
Printing & reproduction		3,910.00		3,910.00							
Professional fees - audit		14,950.00						14,950.00			
Professional fees - acct		1,048.10						1,048.10			
Professional fees - legal	1,916.50	22,061.50					1,916.50	22,061.50			
Professional fees - comp		6,200.00		6,200.00							
Public relations	208.25	2,272.70	182.96	2,247.41	25.29	25.29					
Public notification		143.37				14.13		129.24			
Rent - building	3,325.00	39,900.00	1,862.50	22,350.00			1,462.50	17,550.00			
R & M - office	220.00	3,090.01		409.21		188.40	220.00	2,492.40			
R & M - building		478.36		478.36				100			
R & M - admin vehicles	399.24	2,994.83					399.24	2,994.83			
Salaries - administration	38,161.42	564,072.22					38,161.42	564,072.22			
		8									

Cabot WaterWorks
Supplementary Statement of Revenues, Expenses, and Statement of Net Position
For the Twelve Months Ending Saturday, December 31, 2022

Onsolidated Water Wastewater

	Consol	lidated	Wa	ter	Waste	ewater	Adminis	trative
	Current	YTD	Current	YTD	Current	YTD	Current	YTD
Taxes - payroll	3,010.50	38,614.82					3,010.50	38,614.82
Retirement	7,989.15	81,061.51					7,989.15	81,061.51
Insurance - workers comp	44.82	537.84					44.82	537.84
Insurance - health	5,120.30	53,251.12					5,120.30	53,251.12
Insurance - life	1,224.39	15,097.29					1,224.39	15,097.29
Travel	60.98	701.64		21.59	60.98	60.98		619.07
Uniforms and PPE	1,365.91	13,873.50	794.77	6,807.07	571.14	7,066.43		
Utilities - electric and gas	473.78	2,397.09	473.78	2,397.09		800 \$000 000 000 000		
Utilities - other	954.60	6,356.65	488.74	3,775.89	465.86	2,580.76		
Utilities - telephone	474.16	12,467.65	388.81	7,616.96		3,857.23	85.35	993.46
Utilities - cellular	1,201.44	13,630.75	838.94	8,277.99	168.44	2,327.06	194.06	3,025.70
Penalties & fines		376.43		53.96		318.62		3.85
Purchase discounts		(49.65)		(49.65)				
G & A allocation			52,408.22	699,444.64	13,102.06	174,861.16	(65,510.28)	(874,305,80)
Total General and							(
Administrative	81,547.59	1,112,955.92	65,959.16	912,810.51	15,588.43	200,145.41		
Other Income and Expense								
Interest income	15,674,60	107,139.47	8,755.34	67,469.94	6,919.26	39,669.53		
Antenna lease	32,319.59	129,740.20	32,319.59	129,740.20	0,919.20	39,009.33		
Other income	24,152.30	51,496.30	22,753.88	49,537.34	1,398,42	1,958.96		
Sales tax discounts	4,346.84	20,907.30	3,681.27	19,385.84	665.57	1,521.46		
Gain (loss) sale/disposition	4,540.64	20,907.50	5,081.27	19,383,84	005.57	1,321.40		
of assets	897.66	74,099.19	897.66	28,463.19		45,636.00		
Total Other Income and				1				
Expense	77,390.99	383,382.46	68,407.74	294,596.51	8,983.25	88,785.95		
Increase(decrease) in Net								
Assets before Depreciation	154,744.89	2 722 902 04	142 702 16	2,190,265,69	11 051 72	522 (27.25		
Assets before Depreciation	154,/44.89	2,723,893.04	142,793.16	2,190,265.69	11,951.73	533,627.35		
Depreciation expense	255,650.46	2,825,982.10	160,632.35	1,689,159,81	95,018.11	1,136,822.29		
Increase(decrease) in Net			40					
Assets	(\$100,905.57)	(\$102,089.06)	(\$17,839.19)	\$501,105.88	(\$83,066.38)	(\$603,194.94)		

Cabot Waterworks
Budget vs Actual - Water
For the Twelve Months Ending Saturday, December 31, 2022
Prior Year Prior Year Y.

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
	Actual					Actual			
Revenue									
Water	\$374,649.26	\$381,302.88	(\$6,653.62)	\$4,752,830.34	2%	\$4,829,010.46	\$4,766,286.00	\$62,724.46	1%
Fees - service connection Fees - disconnection	15,875.00 620.00	3,440.00 2,073.84	12,435.00	74,945.00 23,324.00	(45%)	40,925.00 25,920.00	43,000.00 25,923.00	(2,075.00)	(5%)
Fees - late charges	9,728.05	7,840.32	(1,453.84) 1,887.73	96,110.22	11%	108,370.70	98,004.00	(3.00) 10,366,70	0% 11%
Return checks & fees	368.00	314.56	53.44	3,856.00	19%	4,576.00	3,932.00	644.00	16%
Miscellaneous	100.00	1,448.00	(1,348.00)	15,911.52	(38%)	9,800.00	18,100.00	(8,300.00)	(46%)
EPAC fees billed	4,226.40	4,100.00	126.40	49,790.40	2%	50,629.60	49,200.00	1,429.60	3%
EPAC fees paid Sanitation fees billed	(4,131.20) 159,539.75	(4,100.00) 154,050.00	(31.20)	(49,459.20) 1,885,208.92	0% 1%	(49,574.40) 1,906,128.10	(49,200.00) 1,848,600.00	(374.40)	1% 3%
Sanitation fees paid	(146,354.79)	(154,050.00)	5,489.75 7,695.21	(1,874,081.39)	2%	(1,907,241.55)	(1,848,600.00)	57,528.10 (58,641.55)	3%
Total Revenue	414,620.47	396,419.60	18,200.87	4,978,435.81	1%	5,018,543.91	4,955,245.00	63,298.91	1%
Operations and Maintenance									
Power	9,029.21	29,698.39	(20,669.18)	171,630.79	15%	196,990.02	196,990.02		0%
Labor	104,553.41	87,495.63	17,057.78	929,385.97	(1%)	920,114.77	1,049,948.00	(129,833.23)	(12%)
Capitalized Labor Cost Payroll taxes	(10,032.53) 6,952.84	(29,166.63) 6,966.26	19,134.10	(378,035.40) 72,503.84	(53%)	(178,328.14) 72,170.68	(350,000.00) 83,596.00	171,671.86 (11,425.32)	(49%) (14%)
Retirement	14,406.45	13,302.62	(13.42) 1,103.83	144,693.97	2%	147,180.07	159,631.00	(12,450.93)	(8%)
Unfunded Liability-Water	.,	10,002.02	1,100.00	(243,819.00)	(100%)	,	100,001.00	(12,100.55)	0%
Insurance - workers comp	1,119.16	1,181.29	(62.13)	17,212.07	(22%)	13,434.68	13,436.00	(1.32)	0%
Insurance - health	11,355.80	13,344.52	(1,988.72)	105,243.15	18%	124,060.35	160,136.00	(36,075.65)	(23%)
Outside labor Lab fees & supplies	880.00 220.13	1,085.01 1,429.30	(205.01)	5,636.42 7,215.99	67% 44%	9,405.22	13,021.00 10,412.67	(3,615.78)	(28%) 0%
Chemicals	2,078.94	3,393.56	(1,209.17) (1,314.62)	15,642.93	39%	10,412.67 21,726.93	21,726.93		0%
Materials & supplies	41,901.83	42,324.84	(423.01)	32,425.34	314%	134,266.47	134,266.47		0%
Street repairs	1,990.00	2,916.74	(926.74)	20,100.00	5%	21,015.70	35,000.00	(13,984.30)	(40%)
Small tools	914.68	1,466.63	(551.95)	21,993.87	(49%)	11,117.70	17,600.00	(6,482.30)	(37%)
Safety supplies Equipment rental	92.59	700.00 516.63	(607.41)	3,021.01 809.46	97%	5,952.69	8,400.00	(2,447.31)	(29%)
Purchased water	44,456.22	24,698.13	(516.63) 19,758.09	291,109.22	(87%) (1%)	107.50 287,294.22	6,200.00 296,378.00	(6,092.50) (9,083.78)	(98%)
Licenses/permits/fees	11,150.22	83.37	(83.37)	760.00	(34%)	500.00	1,000.00	(500.00)	(50%)
R & M - plant		250.00	(250.00)	710.03	224%	2,300.66	3,000.00	(699.34)	(23%)
R & M - field vehicles	10,052.90	4,508.26	5,544.64	51,020.86	(73%)	13,710.48	54,100.00	(40,389.52)	(75%)
R & M - field equipment Fuel - field	264.39	979.13	(714.74)	7,846.32	(28%)	5,620.30	11,750.00	(6,129.70)	(52%)
Insurance - vehicles & equipment	6,509.94 724.16	12,190.23 1,350.11	(5,680.29) (625.95)	59,946.24 13,772.35	24% (15%)	74,065.23 11,744.62	74,065.23 16,200.00	(4,455.38)	0% (28%)
Insurance - property	2,148.57	2,496.70	(348.13)	18,786.50	24%	23,259.20	23,259.20	(4,433.36)	0%
Public safety	24,657.20	33,525.57	(8,868.37)	270,925.78	4%	281,942.20	281,942.20		0%
T . 10									
Total Operations and maintenance	274.275.89	256.736.29	17.539.60	1.640.537.71	35%	2.210.064.22	2.322.058.72	(111.994.50)	(5%)
maintenance	274,275.89	256,736.29	17,539,60	1,640,537.71	35%	2,210,064.22	2,322,058.72	(111,994.50)	(5%)
maintenance General and Administrative	274,275.89							- And the contraction of	
maintenance General and Administrative Bad debt		1,750.00	(1,750.00)	21,651.83	(21%)	17,113.86	21,000.00	(3,886.14)	(19%)
maintenance General and Administrative Bad debt Dues & subscriptions	274,275.89 115.18	1,750.00 1,638.37	(1,750.00) (1,523.19)	21,651.83 12,747.29	(21%) 31%	17,113.86 16,749.24	21,000.00 19,660.00	(3,886.14) (2,910.76)	(19%) (15%)
maintenance General and Administrative Bad debt		1,750.00	(1,750.00)	21,651.83	(21%)	17,113.86	21,000.00	(3,886.14)	(19%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense	115.18	1,750.00 1,638.37 158.37 125.00 5,000.00	(1,750.00) (1,523.19) (158.37) (114.60) (5,000.00)	21,651.83 12,747.29 545.00 312.79 43,659.54	(21%) 31% 5% (32%) 37%	17,113.86 16,749.24 570.00 212.69 59,940.13	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87)	(19%) (15%) (70%) (86%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits	115,18	1,750.00 1,638.37 158.37 125.00	(1,750.00) (1,523.19) (158.37) (114.60)	21,651.83 12,747.29 545.00 312.79	(21%) 31% 5% (32%) 37% (32%)	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00	21,000.00 19,660.00 1,900.00 1,500.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00)	(19%) (15%) (70%) (86%) 0% (80%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses	115.18 10.40 200.00	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00	(21%) 31% 5% (32%) 37% (32%) 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20	(19%) (15%) (70%) (86%) 0% (80%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses	115.18 10.40 200.00 4,236.18	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37	(1,750,00) (1,523,19) (158,37) (114.60) (5,000,00) 91.63 3,519.44	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80	(21%) 31% 5% (32%) 37% (32%) 0% 113%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery	115.18 10.40 200.00	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62	(21%) 31% 5% (32%) 37% (32%) 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20	21,000,00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600,00 51,900.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal	115.18 10.40 200.00 4,236.18	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11	(1,750,00) (1,523,19) (158,37) (114.60) (5,000,00) 91.63 3,519.44	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring	115.18 10.40 200.00 4,236.18	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00	(1,750.00) (1,523.19) (158.37) (114.60) (5,000.00) 91.63 3,519.44 (366.43) (500.00)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,000.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer	115.18 10.40 200.00 4,236.18 3,958.68	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,000.00 6,200.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages)	115.18 10.40 200.00 4,236.18	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63	(1,750.00) (1,523.19) (158.37) (114.60) (5,000.00) 91.63 3,519.44 (366.43) (500.00) (516.63)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 43%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00	21,000,00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,000.00 6,200.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00)	(19%) (15%) (70%) (86%) 0% (80%) 0% (10%) (10%) (35%) (100%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building	115.18 10.40 200.00 4,236.18 3,958.68	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,000.00 6,200.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office	115.18 10.40 200.00 4,236.18 3,958.68	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (4,13) (36,74)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 43%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 5,200.00 3,500.00 22,400.00 440.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (1,252.59) (500.00) (50.00) (30.79)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (36%) (100%) 0% (7%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building	115.18 10.40 200.00 4,236.18 3,958.68	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (41,13) (36,74) (108,37)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 6% 0% 43% 0% 43% 0% 437% 104%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 500.00 22,400.00 440.00 1,300.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (1,252.59) (500.00) (50.00) (30.79) (821.64)	(19%) (15%) (70%) (86%) 0% (80%) 0% (10%) (35%) (100%) 0% (36%) (100%) 0% (77%) (63%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - office R & M - building Travel	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24	(1,750.00) (1,523.19) (158.37) (114.60) (5,000.00) 91.63 3,519.44 (366.43) (500.00) (516.63) (108.78) (41.63) (41.13) (36.74) (108.37) (54.24)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 437% 104% 20%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 6,000.00 6,200.00 3,500.00 22,400.00 440.00 1,300.00 650.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41)	(19%) (15%) (70%) (86%) 0% (80%) 0% (10%) (35%) (100%) 0% (36%) (100%) 0% (7%) (63%) (63%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building	115.18 10.40 200.00 4,236.18 3,958.68	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (41,13) (36,74) (108,37)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 6% 0% 43% 0% 43% 0% 437% 104%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 500.00 22,400.00 440.00 1,300.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93)	(19%) (15%) (70%) (86%) 0% (80%) 0% (10%) (35%) (100%) 0% (36%) (100%) 0% (77%) (63%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (41,63) (41,63) (41,63) (41,63) (41,63) (41,63) (50,04) (108,78) (108,78) (108,78) (108,74	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 6% 0% 43% 0% 0% 437% 104% 20% 0% 16% 78%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89	21,000,00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000,00 500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (500.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2,91)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (36%) (100%) 0% (7%) (63%) (97%) (28%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (41,63) (36,74) (108,37) (54,24) 3,14 273,78 (1,362,15) (294,56)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 437% 104% 20% 0% 16% 78% (2%)	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,200.00 3,500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89 8,200.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (500.00) (500.00) (30.79) (821.64) (628.41) (2,692.93) (2.91)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (70%) (63%) (97%) (28%) 0% (7%) (28%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone Utilities - cellular	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (41,63) (41,63) (41,63) (41,63) (41,63) (41,63) (50,04) (108,78) (108,78) (108,78) (108,74	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 43% 0% 437% 104% 20% 0% 16% 78% (2%) 7%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99	21,000,00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000,00 500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2.91) (583.04) (3,882.01)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (7%) (63%) (97%) (28%) 0% (7%) (6%) (7%) (28%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - cellular Purchase discounts	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37 1,013.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (41,63) (41,13) (36,74) (108,37) (54,24) 3,14 273,78 (1,362,15) (294,56) (174,43)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 43% 0% 437% 104% 20% 0% 16% 78% (2%) 7% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99 (49.65)	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89 8,200.00 12,160.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (500.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2,91) (583.04) (3,882.01) (49.65)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (7%) (63%) (97%) (28%) 0% (7%) (32%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - telephone Utilities - cellular	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (41,63) (36,74) (108,37) (54,24) 3,14 273,78 (1,362,15) (294,56)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 43% 0% 437% 104% 20% 0% 16% 78% (2%) 7%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 8,600.00 51,900.00 6,200.00 3,500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89 8,200.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2.91) (583.04) (3,882.01)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (7%) (63%) (97%) (28%) 0% (7%) (6%) (7%) (28%) 0%
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - ether Utilities - ther Utilities - telephone Utilities - cellular Purchase discounts Penalties and fines G & A allocations Total General and	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81 838.94	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37 1,013.37	(1,750,00) (1,523,19) (158,37) (114.60) (5,000,00) 91.63 3,519.44 (366.43) (500,00) (516.63) (108.78) (41.63) (4.13) (36.74) (108.37) (54.24) 3.14 273.78 (1,362,15) (294,56) (174.43) (25.00) (9,825.20)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49 7,761.62 670,369.91	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 0% 43% 0% 6% 0% 437% 104% 20% 0% 16% 78% (22%) 7% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99 (49.65) 53.96	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89 8,200.00 12,160.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (500.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2,91) (583.04) (3,882.01) (49.65) (246.04)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (7%) (63%) (97%) (28%) 0% (7%) (32%) 0% (82%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - cellular Purchase discounts Penalties and fines G & A allocations	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81 838.94	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37 1,013.37	(1,750,00) (1,523,19) (158,37) (114,60) (5,000,00) 91,63 3,519,44 (366,43) (500,00) (516,63) (108,78) (41,63) (4,13) (36,74) (108,37) (54,24) 3,14 273,78 (1,362,15) (294,56) (174,43)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49 7,761.62	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 12% 0% 0% 43% 0% 0% 43% 0% 6% 0% 437% 104% 20% 0% 16% 78% (22%) 7% 0%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99 (49.65) 53.96	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 1,300.00 51,900.00 6,000.00 500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 3,775.89 8,200.00 12,160.00	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (6,200.00) (500.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2,91) (583.04) (3,882.01) (49.65) (246.04)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (35%) (100%) 0% (7%) (63%) (97%) (28%) 0% (7%) (32%) 0% (82%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - other Utilities - cellular Purchase discounts Penalties and fines G & A allocations Total General and Administrative	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81 838.94	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37 1,013.37	(1,750,00) (1,523,19) (158,37) (114.60) (5,000,00) 91.63 3,519.44 (366.43) (500,00) (516.63) (108.78) (41.63) (4.13) (36.74) (108.37) (54.24) 3.14 273.78 (1,362,15) (294,56) (174.43) (25.00) (9,825.20)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49 7,761.62 670,369.91	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 1296 0% 0% 43% 0% 0% 437% 104% 20% 0% 16% 78% (22%) 7% 0% 0% 4%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99 (49.65) 53.96 699,444.64	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 51,900.00 6,000.00 6,200.00 3,500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 2,400.00 2,400.00 3,775.89 8,200.00 12,160.00 300.00 781,494.67	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2.91) (583.04) (3,882.01) (49.65) (246.04) (82,050.03)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (100%) 0% (36%) (100%) (63%) (57%) (28%) 0% (77%) (32%) 0% (82%) (10%)
maintenance General and Administrative Bad debt Dues & subscriptions Education & seminars Employee recognition Interest expense Licenses and permits Medical expenses Office expenses Postage & delivery Printing & reproduction Professional fees - legal Professional fees - well monitoring Public relations (Customer Damages) Public Notification Rent - building R & M - office R & M - building Travel Uniforms and PPE Utilities - electric and gas Utilities - ether Utilities - ther Utilities - telephone Utilities - cellular Purchase discounts Penalties and fines G & A allocations Total General and	115.18 10.40 200.00 4,236.18 3,958.68 182.96 1,862.50 794.77 473.78 488.74 388.81 838.94	1,750.00 1,638.37 158.37 125.00 5,000.00 108.37 716.74 4,325.11 500.00 516.63 291.74 41.63 1,866.63 36.74 108.37 54.24 791.63 200.00 1,850.89 683.37 1,013.37	(1,750,00) (1,523,19) (158,37) (114.60) (5,000,00) 91.63 3,519.44 (366.43) (500,00) (516.63) (108.78) (41.63) (4.13) (36.74) (108.37) (54.24) 3.14 273.78 (1,362,15) (294,56) (174.43) (25.00) (9,825.20)	21,651.83 12,747.29 545.00 312.79 43,659.54 375.00 3,274.80 46,679.62 3,484.82 6,200.00 1,574.48 22,350.00 76.24 234.03 18.00 6,787.79 2,067.82 2,116.77 7,763.49 7,761.62 670,369.91	(21%) 31% 5% (32%) 37% (32%) 0% 113% 0% 1296 0% 0% 43% 0% 0% 437% 104% 20% 0% 16% 78% (22%) 7% 0% 0% 4%	17,113.86 16,749.24 570.00 212.69 59,940.13 254.00 202.20 6,981.07 46,846.80 3,910.00 6,200.00 2,247.41 22,350.00 409.21 478.36 21.59 6,807.07 2,397.09 3,775.89 7,616.96 8,277.99 (49.65) 53.96 699,444.64	21,000.00 19,660.00 1,900.00 1,500.00 60,000.00 51,900.00 6,000.00 6,200.00 3,500.00 22,400.00 440.00 1,300.00 650.00 9,500.00 2,400.00 2,400.00 2,400.00 3,775.89 8,200.00 12,160.00 300.00 781,494.67	(3,886.14) (2,910.76) (1,330.00) (1,287.31) (59.87) (1,046.00) 202.20 (1,618.93) (5,053.20) (2,090.00) (6,200.00) (50.00) (50.00) (30.79) (821.64) (628.41) (2,692.93) (2.91) (583.04) (3,882.01) (49.65) (246.04) (82,050.03)	(19%) (15%) (70%) (86%) 0% (80%) 0% (19%) (10%) (100%) 0% (36%) (100%) (63%) (57%) (28%) 0% (77%) (32%) 0% (82%) (10%)

Cabot Waterworks
Budget vs Actual - Water
For the Twelve Months Ending Saturday, December 31, 2022

	Current			Prior Year	Prior Year	Year to Date			
_	Actual .	Budget	Variance	To Date	Variance	Actual	Budget	Variance	Variance %
Antenna lease	32,319.59	8,497.74	23,821.85	84,862.72	53%	129,740.20	101,972.00	27,768.20	27%
Sales tax discounts	3,681.27	2,000.00	1,681.27	23,599.64	(18%)	19,385.84	24,000.00	(4,614.16)	(19%)
Other income	22,753.88	1,666.74	21,087.14	25,675.69	93%	49,537.34	20,000.00	29,537.34	148%
Gain (loss) sale/disposition of									
assets	897.66	3,666.74	(2,769.08)	41,925.07	(32%)	28,463.19	44,000.00	(15,536.81)	(35%)
Total Other Income and Expense	68,407.74	18,597.96	49,809.78	204,954.48	44%	294,596.51	223,172.00	71,424.51	32%
Increase (decrease) in Net Assets									
before Depreciation	142,793.16	74,245.65	68,547.51	2,682,801.74	(18%)	2,190,265.69	1,831,677.72	358,587.97	20%

1,626,550.79

1,056,250.95

1,689,159.81

501,105.88

4%

(53%)

1,689,159.81

142,517.91

358,587.97

0%

252%

Depreciation expense

Increase (decrease) in Net Assets

160,632.35

(17,839.19)

206,909.81

(132,664.16)

(46,277.46)

114,824.97



Cabot Waterworks
Budget vs Actual - Wastewater
For the Twelve Months Ending Saturday, December 31, 2022

	1220 70	For	r the Twelve Mont		ay, December 31, 2				
	Current	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date	Budget	Variance	Variance %
	Actual	Dudget	variance			Actual	Dudget	variance	variance 70
Revenue									
Wastewater	6102 (61 60	\$102.269.49	(6712.00)	\$1,285,936.46	1%	61 202 976 19	61 202 106 00	\$770.18	0%
Fees - service connection	\$102,654.58 400.00	\$103,368.48 864.00	(\$713.90) (464.00)	6,200.00	(6%)	\$1,292,876.18 5,800.00	\$1,292,106.00 10,800.00	(5,000.00)	(46%)
Fees - disconnection	155.00	518.48	(363.48)	5,831.00	11%	6,480.00	6,481.00	(1.00)	0%
Fees - late charges	2,432.01	1,960.08	471.93	24,027.53	13%	27,092.65	24,501.00	2,591.65	11%
Return checks & fees	92.00	78.64	13.36	964.00	19%	1,144.00	983.00	161.00	16%
Miscellaneous	32.00	480.00	(480.00)	6,600.00	(5%)	6,300.00	6,000.00	300.00	5%
Total Revenue	105,733.59	107,269.68	(1,536.09)	1,329,558.99	1%	1,339,692.83	1,340,871.00	(1,178.17)	0%
Tomi Nevenue	100,700.03	107,207.00	(1,000.05)	1,027,000,07	170	1,007,072.00	1,0 10,0 / 1100	(1,170117)	070
Operations and Maintenance									
Power	18,959.00	21,923.83	(2,964.83)	162,832.46	13%	183,898.83	183,898.83		0%
Labor	45,351.01	41,519.62	3,831.39	453,126.81	6%	478,424.10	498,235.00	(19,810.90)	(4%)
Capitalized Labor Cost	(26,870.69)	(128,467.43)	101,596.74	(291,318,64)	38%	(403,467.43)	(403,467.43)	(12,010.20)	0%
Payroll taxes	2,785.42	3,293.25	(507.83)	29,692.24	(4%)	28,360.26	39,519.00	(11,158.74)	(28%)
Retirement	5,924.65	6,360.76	(436.11)	60,644.14	(4%)	58,500.82	76,330.00	(17,829.18)	(23%)
Unfunded Liability-Wastewater			((79,991.00)	(100%)				0%
Insurance - workers comp	492.18	491.88	0.30	6,484.08	(9%)	5,902.48	5,903.00	(0.52)	0%
Insurance - health	3,878.20	5,962.25	(2,084.05)	47,766.80	0%	47,768.22	71,547.00	(23,778.78)	(33%)
Outside labor	1,830.09	2,800.00	(969.91)	10,594.73	(4%)	10,221.28	33,600.00	(23,378.72)	(70%)
Lab fees & supplies	1,225.00	2,583.37	(1,358.37)	22,826.40	5%	23,918.24	31,000.00	(7,081.76)	(23%)
Chemicals	2,243.19	1,858.37	384.82	4,090.00	10%	4,483.63	22,300.00	(17,816.37)	(80%)
Materials & supplies	15,018.34	7,703.38	7,314.96	57,848.09	30%	75,321.99	92,441.00	(17,119.01)	(19%)
Grinder Pump Repairs		3,333.37	(3,333.37)	33,731.17	(14%)	29,174.13	40,000.00	(10,825.87)	(27%)
Street repairs	4,575.29	1,041.63	3,533.66	9,012.55	12%	10,122.23	12,500.00	(2,377.77)	(19%)
Small tools	795.05	1,300.00	(504.95)	13,022.97	(31%)	9,044.52	15,600.00	(6,555.48)	(42%)
Safety supplies	44.43	962.57	(918.14)	4,602.77	11%	5,087.57	5,087.57		0%
Equipment rental		83.37	(83.37)		0%		1,000.00	(1,000.00)	(100%)
Licenses/permits/fees		850.00	(850.00)	10,000.00	(1%)	9,900.00	10,200.00	(300.00)	(3%)
R & M - plant	234.42	416.63	(182.21)	6,018.33	(89%)	648.70	5,000.00	(4,351.30)	(87%)
R & M - field vehicles	2,593.29	3,360.42	(767.13)	26,789.66	31%	35,168.79	35,168.79		0%
R & M - field equipment	1,351.40	4,616.17	(3,264.77)	9,724.29	91%	18,595.30	18,595.30		0%
Fuel - field	3,937.98	6,417.77	(2,479.79)	21,102.35	48%	31,167.77	31,167.77		0%
Insurance - vehicles & equipment	749.65	1,083.37	(333.72)	12,227.27	(15%)	10,421.07	13,000.00	(2,578.93)	(20%)
Insurance - property	2,058.78	2,151.89	(93.11)	17,665.83	25%	22,043.52	22,043.52		0%
Total Operations and				P AV	///				
maintenance	87,176.68	(8,353.53)	95,530.21	648,493.30	7%	694,706.02	860,669.35	(165,963.33)	(19%)
			4000						
General and Administrative				<u> </u>	il and the second				
Amortization		176.00	(176.00)		0%		2,112.00	(2,112.00)	(100%)
Bad debt		425.00	(425.00)	4,330.37	(1%)	4,278.47	5,100.00	(821.53)	(16%)
Dues & subscriptions		183.26	(183.26)	A89	0%	299.97	2,200.00	(1,900.03)	(86%)
Education & seminars	4	133.37	(133.37)	253.75	(78%)	55.52	1,600.00	(1,544.48)	(97%)
Employee recognition	110.99	70.87	40.12	1,061.97	(24%)	802.89	850.00	(47.11)	(6%)
Interest expense	1,019.98	W	1,019.98	2,827.96	(8%)	2,611.96		2,611.96	0%
Licenses and permits	42.80	50.00	(7.20)	232.97	(1%)	231.15	600.00	(368.85)	(61%)
Office expenses Postage & delivery	20.00	191.74	(191.74)	548.20	(100%)	5/5 20	2,300.00	(2,300.00)	(100%)
Public relations (Customer	20.89	58.37	(37.48)	10.44	5,316%	565.39	700.00	(134.61)	(19%)
Damages)	25.29	250.00	(224.71)	976.00	(97%)	25.29	3,000.00	(2,974.71)	(99%)
Public Notification	23.29	41.63	(41.63)	370.00	0%	14.13	500.00	(485.87)	(97%)
R & M - office		25.00	(25.00)	274.83	(31%)	188.40	300.00	(111.60)	(37%)
R & M - building		66.63	(66.63)	828.26	(100%)	100,40	800.00	(800.00)	(100%)
Travel	60.98	37.61	23.37	020,20	0%	60.98	450.00	(389.02)	(86%)
Uniforms and PPE	571.14	958.26	(387.12)	9,944.98	(29%)	7,066.43	11,500.00	(4,433.57)	(39%)
Utilities - other	465.86	747.39	(281.53)	1,934.24	33%	2,580.76	2,580.76	(1,100,01)	0%
Utilities - telephone	100.00	375.00	(375.00)	4,227.22	(9%)	3,857.23	4,500.00	(642.77)	(14%)
Utilities - cellular	168.44	343.75	(175.31)	2,001.18	16%	2,327.06	4,125.00	(1,797.94)	(44%)
Penalties and fines	1.5500.00	43.62	(43.62)	4-5-1-1	0%	318.62	318.62		0%
G & A allocations	13,102.06	15,330.22	(2,228.16)	167,592.47	4%	174,861.16	195,145.45	(20,284.29)	(10%)
Total General and					•				
Administrative	15,588.43	19,507.72	(3,919.29)	197,044.84	2%	200,145.41	238,681.83	(38,536.42)	(16%)
							-		
Other Income and Expense									
Interest Income	6,919.26	1,050.00	5,869.26	11,486.65	245%	39,669.53	12,600.00	27,069.53	215%
Sales tax discounts	665.57	270.49	395.08	2,781.91	(45%)	1,521.46	3,245.00	(1,723.54)	(53%)
Other income	1,398.42	1,000.00	398.42	31,897.10	(94%)	1,958.96	12,000.00	(10,041.04)	(84%)
Gain (loss) sale/disposition of									
assets		1,883.26	(1,883.26)	19,984.98	128%	45,636.00	22,600.00	23,036.00	102%
Total Other Income and Expense	8,983.25	4,203.75	4,779.50	66,150.64	34%	88,785.95	50,445.00	38,340.95	76%
Increase (decrease) in Net Assets									
before Depreciation	11,951.73	100,319.24	(88,367.51)	550,171.49	(3%)	533,627.35	291,964.82	241,662.53	83%
Depreciation expense	95,018.11	110,155.66	(15,137.55)	1,119,240.16	2%	1,136,822.29	1,136,822.29		0%
			0.0						
Increase (decrease) in Net Assets	(83,066.38)	(9,836.42)	(73,229.96)	(569,068.67)	6%	(603,194.94)	(844,857.47)	241,662.53	(29%)

Cabot Waterworks
Budget vs Actual - Admin
For the Twelve Months Ending Saturday, December 31, 2022

	Current Actual	Budget	Variance	Prior Year To Date	Prior Year Variance	Year to Date Actual	Budget	Variance	Variance %
Revenue									
Operations and Maintenance									
General and Administrative									
Contracted services		\$83.37	(\$83.37)		0%		\$1,000.00	(\$1,000.00)	(100%)
Dues & subscriptions	485.96	2,850.00	(2,364.04)	13,904.35	21%	16,857.64	34,200.00	(17,342.36)	(51%)
Education & seminars	131.50	458.37	(326.87)	2,287.61	(54%)	1,056.50	5,500.00	(4,443.50)	(81%)
Employee recognition	550.92	308.27	242.65	1,455.33	(24%)	1,108.27	1,108.27		0%
Fuel - admin	477.71	608.37	(130.66)	5,618.47	28%	7,198.89	7,300.00	(101.11)	(1%)
Insurance - admin vehicles		91.63	(91.63)	1,070.16	(8%)	980.98	1,100.00	(119.02)	(11%)
Licenses and permits Locator expenses/One call	120.95	41.63	79.32	60.00	102%	120.95	500.00	(379.05)	(76%)
expenses	1,301.65	2,788.65	(1,487.00)	6,298.60	52%	9,572.02	9,572.02		0%
Medical expenses	423.38	400.00	23.38	298.00	340%	1,312.58	4,800.00	(3,487.42)	(73%)
New Hire Expense	360.00	833.37	(473.37)	2,623.72	(46%)	1,429.10	10,000.00	(8,570.90)	(86%)
Office expenses	1,675.27	1,666.63	8.64	16,797.19	(13%)	14,563.95	20,000.00	(5,436.05)	(27%)
Postage & delivery	154.71	183.37	(28.66)	2,016.57	(21%)	1,601.97	2,200.00	(598.03)	(27%)
Printing & reproduction		83.37	(83.37)		0%		1,000.00	(1,000.00)	(100%)
Professional fees - audit			.00.	14,950.00	0%	14,950.00	15,000.00	(50.00)	0%
Professional fees - accounting		250.00	(250.00)	810.00	29%	1,048.10	3,000.00	(1,951.90)	(65%)
Professional fees - legal	1,916.50	3,750.00	(1,833.50)	19,151.14	15%	22,061.50	45,000.00	(22,938.50)	(51%)
Public relations (Customer			100.10						
Damages)		166.63	(166.63)		0%		2,000.00	(2,000.00)	(100%)
Public Notification		166.63	(166.63)	221.87	(42%)	129.24	2,000.00	(1,870.76)	(94%)
Rent - building	1,462.50	1,466.63	(4.13)	17,550.00	0%	17,550.00	17,600.00	(50.00)	0%
R & M - office	220.00	291.63	(71.63)	3,288.27	(24%)	2,492.40	3,500.00	(1,007.60)	(29%)
R & M - building		41.63	(41.63)		0%		500.00	(500.00)	(100%)
R & M - admin vehicles	399.24	350.00	49.24	351.33	752%	2,994.83	4,200.00	(1,205.17)	(29%)
Salaries - administration	38,161.42	43,434.15	(5,272.73)	545,407.88	3%	564,072.22	564,645.00	(572.78)	0%
Taxes - payroll	3,010.50	3,690.62	(680.12)	36,587.43	6%	38,614.82	44,287.00	(5,672.18)	(13%)
Retirement	7,989.15	7,208.63	780.52	76,940.05	5%	81,061.51	86,504.00	(5,442.49)	(6%)
Insurance - workers comp	44.82	45.00	(0.18)	669.84	(20%)	537.84	540.00	(2.16)	0%
Insurance - health	5,120.30	5,207.00	(86.70)	49,447.05	8%	53,251.12	62,484.00	(9,232.88)	(15%)
Insurance - life and disability	1,224.39	1,507.25	(282.86)	14,744.18	2%	15,097.29	18,087.00	(2,989.71)	(17%)
Travel		333.37	(333.37)	401.97	54%	619.07	4,000.00	(3,380.93)	(85%)
Uniforms and PPE		83.37	(83.37)	200.98	(100%)		1,000.00	(1,000.00)	(100%)
Utilities - telephone	85.35	125.00	(39.65)	975.15	2%	993.46	1,500.00	(506.54)	(34%)
Utilities - cellular	194.06	375.00	(180.94)	3,835.24	(21%)	3,025.70	4,500.00	(1,474.30)	(33%)
Penalties and fines		41.63	(41.63)		0%	3.85	500.00	(496.15)	(99%)
G & A allocations	(65,510.28)	(78,931.20)	13,420.92	(837,962.38)	4%	(874,305.80)	(979,127.29)	104,821.49	(11%)
Other Income and Expense			Y						

TOTE CHOOL HARD HARD HARD THE	2023 - Cabot	WaterWorks -	Water Meter	BID Tab
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			261.11		Ultrason	nic Meters			Mechanical Meter		
		All Tale		R INC / drus Meters	**************************************	on / Kamstrup eters		d Utility / Series Meters		d Utility / Disc Meters	
Item #	Description and/or Specifications	Quantity	Unit Price	Total Cost	Unit Price	Total Cost	Unit Price	Total Cost	Unit Price	Total Cost	
1	5/8 x 3/4" Meter (register read)	200	\$ 127.00	\$ 25,400.00	\$ 136.50	\$ 27,300.00	\$ 198.00	\$ 39,600.00	\$ 76.65	\$ 15,330.0	
2	5/8 x 3/4" Meter w/ Itron connection for 100w erts	50	\$ 138.00	\$ 6,900.00	\$ 162.84	\$ 8,142.00	\$ 217.32	\$ 10,866.00	\$ 156.95	\$ 7,847.5	
3	3/4" Meter (register read)	10	\$ 143.00	\$ 1,430.00	\$ 144.42	\$ 1,444.20	\$ 217.72	\$ 2,177.20	\$ 107.45	\$ 1,074.5	
4	1" Meter (register read)	100	\$ 185.00	\$ 18,500.00	\$ 361.08	\$ 36,108.00	\$ 256.35	\$ 25,635.00	\$ 208.87	\$ 20,887.0	
5	1" Meter (w/ Itron connection for 100w erts)	7	\$ 196.00	\$ 1,372.00	\$ 387.42	\$ 2,711.94	\$ 275.67	\$ 1,929.69	\$ 289.76	\$ 2,028.3	
6	1 1/2" Meter (register read)	60	\$ 527.00	\$ 31,620.00	\$ 692.70	\$ 41,562.00	\$ 610.10	\$ 36,606.00	\$ 453.15	\$ 27,189.0	
7	1 1/2" Meter (w/ Itron connection for 100w erts)	3	\$ 538.00	\$ 1,614.00	\$ 719.10	\$ 2,157.30	\$ 629.42	\$ 1,888.26	\$ 534.04	\$ 1,602.1	
8	2" Meter (register read)	60	\$ 650.00	\$ 39,000.00	\$1,063.42	\$ 63,805.20	\$ 821.78	\$ 49,306.80	\$ 666.84	\$ 40,010.4	
9	2" Meter (w/ Itron connection for 100w erts)	13	\$ 661.00	\$ 8,593.00	\$1,089.82	\$ 14,167.66	\$ 841.10	\$ 10,934.30	\$ 747.73	\$ 9,720.4	
10	3" Fire Hydrant Meter	4	No Bid		No Bid		No Bid		\$1,215.00	\$ 4,860.0	
			Total	\$ 134,429.00		\$ 197,398.30		\$ 178,943.25		\$ 130,549.3	
		Freig	ght/Delivery			\$ 700.00					
			Тах	\$ 13,442.90	à	\$ 19,809.83		\$ 17,894.33		\$ 13,054.9	
			Bid Total	\$ 147,871.90		\$ 217,908.13		\$ 196,837.58		\$ 143,604.2	

Dieh	Hydrus Kamstrup Badger E Badger D Meters				-		
10	Year New	New Meter Accurracy Warranty				1 OA	ear New Meter curracy arranty
\$	12.70	\$	13.65	\$	19.80	\$	15.33
\$	13.80	\$	16.28	\$	21.73	\$	31.39
\$	14.30	\$	14.44	\$	21.77	\$	21.49
\$	18.50	\$	36.11	\$	25.64	\$	41.77
\$	19.60	\$	38.74	\$	27.57	\$	57.95
10	Year New	I Ac	ear New Meter curracy arranty				
\$	52.70	\$	69.27	\$	61.01	\$	226.58
\$	53.80	\$	71.91	\$	62.94	\$	267.02
\$	65.00	\$	106.34	\$	82.18	\$	333.42
\$	66.10	\$	108.98	\$	84.11	\$	373.87



TABULATION OF BIDS HWY 321 Sewer Extension Cabot WaterWorks January 12, 2023 at 1:00PM



		В	idder:		ntractors Inc. ock, AR		onstruction on, AR
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
1	Insurance, Bonds, Mobilization and Demobilization	1	LS	\$150,000.00	\$150,000.00	\$600,000.00	\$600,000.00
2	Trench & Excavation Safety Systems applicable to the Contract per Act 291 of the 1993 Arkansas General Assembly.	1	LS	\$38,517.00	\$38,517.00	\$230,000.00	\$230,000.00
3			Hort	on Interceptor			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
3.1	4' Diameter Manhole (0-6')	29	EA	\$3,650.00	\$105,850.00	\$2,175.00	\$63,075.0
3.2	4' Diameter Manhole (extra depth)	233	VF	\$400.00	\$93,200.00	\$260.00	\$60,580.0
3.3	12" PVC, Gravity Sewer	4,190	LF	\$110.00	\$460,900.00	\$176.00	\$737,440.0
3.4	18" PVC. Gravity Sewer	2,595	LF	\$165.00	\$428,175.00	\$192.00	\$498,240.0
3.5	24" Steel Encased Pipe, Bored	80	LF	\$1,450.00	\$116,000.00	\$1,000.00	\$80,000.0
3.6	24" Steel Encased Pipe, Trenched	100	LF	\$300.00	\$30,000.00	\$600.00	\$60,000.0
3.7	Connection to Existing Manholes	1	EA	\$7,000.00	\$7,000.00	\$5,000.00	\$5,000.0
3.8	Manhole Testing	29	EA	\$650.00	\$18,850.00	\$650.00	\$18,850.0
3.9	Gravity Sewer Testing	6,785	LF	\$4.25	\$28,836.25	\$5.75	\$39,013.7
3.10	Pump Station Repurposing	1	LS	\$15,000.00	\$15,000.00	\$5,500.00	\$5,500.0
3.11	Clearing and Grubbing	6,600	LF	\$4.00	\$26,400.00	\$12.00	\$79,200.0
3.12	Fencing	120	LF	\$65.00	\$7,800.00	\$130.00	\$15,600.0
3.13	Asphalt/Concrete Repair	109	LF	\$100.00	\$10,900.00	\$650.00	\$70,850.0
3.14	SWPPP & Siltation Control	6,785	LF	\$8.00	\$54,280.00	\$10.40	\$70,564.0
3.15	Seeding, Sodding, Final Clean-Up	6,785	LF	\$10.00	\$67,850.00	\$38.00	\$257,830.0
3.16	Miscellaneous and Incidental Items	1	LS	\$30,000.00	\$30,000.00	\$45,000.00	\$45,000.0
	Total for Ho	rton Inte	rceptor		\$1,501,041.25		\$2,106,742.7
4				Lateral A			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
4.1	4' Diameter Manhole (0-6')	1	EA	\$3,650.00	\$3,650.00	\$1,920.00	\$1,920.0
4.2	4' Diameter Manhole (extra depth)	3	VF	\$400.00	\$1,200.00	\$260.00	\$780.0
4.3	8" PVC, Gravity Sewer	602	LF	\$85.00	\$51,170.00	\$106.50	\$64,113.0
4.4	Existing Manhole Demo	1	LS	\$1,000.00	\$1,000.00	\$3,840.00	\$3,840.0
4.5	8" Gravity Line Demo	430	LF	\$20.00	\$8,600.00	\$60.00	\$25,800.0
4.6	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.0
4.7	Manhole Testing	2	EA	\$650.00	\$1,300.00	\$650.00	\$1,300.0
4.8	Gravity Sewer Testing	602	LF	\$4.25	\$2,558.50	\$5.75	\$3,461.5
4.9	Autumn Brooke Manhole Alteration	1	LS	\$4,500.00		\$4,480.00	\$4,480.0
4.10	Clearing and Grubbing	602	LF	\$3.50		\$12.00	\$7,224.0
4.11	SWPPP & Siltation Control	602	LF	\$7.00		\$10.40	\$6,260.8
4.12	Seeding, Sodding, and Final Clean-Up	602	LF	\$10.00		\$38.00	\$22,876.0
4.13	Sanitary Sewer Service Connection	8	EA	\$1,250.00	THE RESERVE THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TWO I	\$5,700.00	\$45,600.0
4.14	Miscellaneous and Incidental Items	1	LS	\$1,000.00	\$1,000.00	\$19,200.00	\$19,200.0
	To	otal for L	ateral A		\$99,819.50		\$210,055.3



TABULATION OF BIDS

HWY 321 Sewer Extension Cabot WaterWorks January 12, 2023 at 1:00PM



5				Lateral B			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
5.1	4' Diameter Manhole (0-6')	4	EA	\$3,650.00	\$14,600.00	\$1,920.00	\$7,680.00
5.2	4' Diameter Manhole (extra depth)	20	VF	\$400.00	\$8,000.00	\$260.00	\$5,200.00
5.3	8" PVC, Gravity Sewer	1,208	LF	\$105.00	\$126,840.00	\$140.00	\$169,120.00
5.4	24" Culvert Remove and Replace	15	LF	\$95.00	\$1,425.00	\$130.00	\$1,950.00
5.5	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.00
5.6	Manhole Testing	4	EA	\$650.00	\$2,600.00	\$650.00	\$2,600.00
5.7	Gravity Sewer Testing	1,208	LF	\$4.25	\$5,134.00	\$5.75	\$6,946.00
5.8	Asphalt/Concrete Repair	31	LF	\$100.00	\$3,100.00	\$420.00	\$13,020.00
5.9	Clearing and Grubbing	1,177	LF	\$1.75	\$2,059.75	\$12.00	\$14,124.00
5.10	SWPPP & Siltation Control	1,177	LF	\$5.00	\$5,885.00	\$10.40	\$12,240.80
5.11	Seeding, Sodding, and Final Clean-Up	1,177	LF	\$10.00	\$11,770.00	\$38.00	\$44,726.00
	Miscellaneous and Incidental Items	1	LS	\$8,500.00	\$8,500.00	\$22,000.00	\$22,000.00
	Annual Control of the	otal for La	ateral B		\$192,413.75		\$302,806.80
6				Lateral C			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
6.1	4' Diameter Manhole (0-6')	3	EA	\$3,650.00	\$10,950.00	\$1,920.00	\$5,760.00
6.2	4' Diameter Manhole (extra depth)	12	VF	\$400.00	\$4,800.00	\$260.00	\$3,120.00
6.3	8" PVC, Gravity Sewer	1,006	LF	\$108.00	\$108,648.00	\$104.00	\$104,624.00
6.4	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.00
6.5	Manhole Testing	3	EA	\$650.00	\$1,950.00	\$640.00	\$1,920.00
6.6	Gravity Sewer Testing	1,006	LF	\$4.25	\$4,275.50	\$5.75	\$5,784.50
6.7	Asphalt/Concrete Repair	87	LF	\$85.00	\$7,395.00	\$450.00	\$39,150.00
6.8	Gravel Driveway Repair	12	LF	\$250.00	\$3,000.00	\$190.00	\$2,280.00
6.9	Clearing and Grubbing	1,006	LF	\$3.00	\$3,018.00	\$12.00	\$12,072.00
6.10	SWPPP & Siltation Control	1,006	LF	\$5.00	\$5,030.00	\$10.40	\$10,462.40
6.11	Seeding, Sodding, and Final Clean-Up	1,006	LF	\$10.00	\$10,060.00	\$38.00	\$38,228.00
6.12	Miscellaneous and Incidental Items	1	LS	\$5,500.00	\$5,500.00	\$19,000.00	\$19,000.00
		otal for La	ateral C		\$167,126.50		\$245,600.90
7				Lateral D			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
7.1	4' Diameter Manhole (0-6')	10	EA	\$3,650.00	\$36,500.00	\$1,920.00	\$19,200.00
7.2	4' Diameter Manhole (extra depth)	8	VF	\$400.00	\$3,200.00	\$260.00	\$2,080.00
	8" PVC, Gravity Sewer	2,852	LF	\$70.00	\$199,640.00	\$78.00	\$222,456.00
7.4	12" Culvert Remove and Replace	110	LF	\$30.00		\$98.00	\$10,780.00
7.5	14" Culvert Remove and Replace	32	LF	\$40.00	\$1,280.00	\$106.00	\$3,392.00
7.6	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.00
7.7	Manhole Testing	10	EA	\$650.00	\$6,500.00	\$640.00	\$6,400.00
7.8	Water Meter Relocation	1	LS	\$950.00		\$3,200.00	\$3,200.00
7.9	Gravity Sewer Testing	2,852	LF	\$4.25	THE RESERVE THE PERSON NAMED IN COLUMN 1	\$5.75	\$16,399.00
7.10	Asphalt/Concrete Repair	121	LF	\$150.00		\$385.00	\$46,585.00
7.11	Gravel Driveway Repair	65	LF	\$100.00		\$190.00	\$12,350.00
7.12	Curb and Gutter	8	LF	\$100.00		\$40.00	\$320.00
7.13	Clearing and Grubbing	2,705	LF	\$1.00		\$12.00	\$32,460.00
7.14	SWPPP & Siltation Control	2,705	LF	\$3.00		\$10.40	\$28,132.00
7.15	Seeding, Sodding, and Final Clean-Up	2,705	LF	\$10.00		\$38.00	\$102,790.00
7.16	Miscellaneous and Incidental Items	1	LS	\$3,500.00		\$25,000.00	\$25,000.00
	Annual Control of the	otal for La	ateral D		\$332,811.00		\$534,744.00



TABULATION OF BIDS HWY 321 Sewer Extension Cabot WaterWorks January 12, 2023 at 1:00PM



No. 8.1	Description	QTY	735.3		《新教育·英尔克斯斯》 (并为李斯)	A DESCRIPTION OF THE PARTY OF T	AND REAL PROPERTY AND REAL PRO
8.1		la transfer	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
	4' Diameter Manhole (0-6')	1	EA	\$3,650.00	\$3,650.00	\$1,920.00	\$1,920.00
8.2	8" PVC, Gravity Sewer	282	LF	\$93.00	\$26,226.00	\$78.00	\$21,996.00
8.3	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.00
8.4	Manhole Testing	1	EA	\$650.00	\$650.00	\$640.00	\$640.00
8.5	Gravity Sewer Testing	282	LF	\$4.25	\$1,198.50	\$5.75	\$1,621.50
8.6	Asphalt/Concrete Repair	50	LF	\$60.00	\$3,000.00	\$385.00	\$19,250.00
8.7	Gravel Driveway Repair	19	LF	\$90.00	\$1,710.00	\$190.00	\$3,610.00
8.8	Clearing and Grubbing	263	LF	\$4.00	\$1,052.00	\$12.00	\$3,156.00
8.9	SWPPP & Siltation Control	263	LF	\$6.00	\$1,578.00	\$10.40	\$2,735.20
8.10	Seeding, Sodding, and Final Clean-Up	263	LF	\$10.00	\$2,630.00	\$38.00	\$9,994.00
	Miscellaneous and Incidental Items	1	LS	\$9,500.00	\$9,500.00	\$10,000.00	\$10,000.00
		otal for La	ateral E		\$53,694.50		\$78,122.70
9				Lateral F			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
_	4' Diameter Manhole (0-6')	3	EA	\$3,650.00	\$10,950.00	\$1,920.00	\$5,760.00
9.2	4' Diameter Manhole (extra depth)	1	VF	\$400.00	\$400.00	\$260.00	\$260.00
	8" PVC, Gravity Sewer	906	LF	\$83.00	\$75,198.00	\$78.00	\$70,668.00
_	Manhole Testing	3	EA	\$650.00	\$1,950.00	\$640.00	\$1,920.00
	Gravity Sewer Testing	906	LF	\$4.25	\$3,850.50	\$5.75	\$5,209.50
_	Asphalt/Concrete Repair	45	LF	\$75.00	\$3,375.00	\$380.00	\$17,100.00
_	Clearing and Grubbing	861	LF	\$1.00	\$861.00	\$12.00	\$10,332.00
_	SWPPP & Siltation Control	906	LF	\$2.00	\$1,812.00	\$10.40	\$9,422.40
	Seeding, Sodding, and Final Clean-Up	906	LF	\$10.00	\$9,060.00	\$38.00	\$34,428.00
_	Miscellaneous and Incidental Items	1	LS	\$1,000.00	\$1,000.00	\$12,000.00	\$12,000.00
		otal for La	ateral F		\$108,456.50		\$167,099.90
10				Lateral G			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
	4' Diameter Manhole (0-6')	6	EA	\$3,650.00	\$21,900.00	\$1,920.00	\$11,520.00
_	4' Diameter Manhole (extra depth)	12	VF	\$400.00	\$4,800.00	\$260.00	\$3,120.00
10.3	8" PVC, Gravity Sewer	1,591	LF	\$100.00	\$159,100.00	\$97.00	\$154,327.00
	12" Culvert Remove and Replace	40	LF	\$30.00	\$1,200.00	\$98.00	\$3,920.00
	Manhole Testing	6	EA	\$650.00	\$3,900.00	\$640.00	\$3,840.00
	Gravity Sewer Testing	1,591	LF	\$4.25	\$6,761.75	\$5.75	\$9,148.25
	Asphalt/Concrete Repair	102	LF	\$80.00	\$8,160.00	\$420.00	\$42,840.00
	Clearing and Grubbing	1,489	LF	\$2.00	\$2,978.00	\$12.00	\$17,868.00
	SWPPP & Siltation Control	1,489	LF	\$3.00	\$4,467.00	\$10.40	\$15,485.60
	Seeding, Sodding, and Final Clean-Up	1,489	LF	\$10.00	\$14,890.00	\$38.00	\$56,582.00
_	Miscellaneous and Incidental Items	1	LS	\$6,000.00	\$6,000.00	\$19,000.00	\$19,000.00
		otal for La	iteral G		\$234,156.75		\$337,650.85



TABULATION OF BIDS

HWY 321 Sewer Extension Cabot WaterWorks January 12, 2023 at 1:00PM



11	THE RESERVE OF THE PARTY OF THE PARTY.			Lateral H			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
11.1	4' Diameter Manhole (0-6')	3	EA	\$3,650.00	\$10,950.00	\$1,920.00	\$5,760.0
11.2	8" PVC, Gravity Sewer	476	LF	\$85.00	\$40,460.00	\$78.00	\$37,128.0
11.3	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$4,480.00	\$4,480.0
11.4	Manhole Testing	3	EA	\$650.00	\$1,950.00	- \$640.00	\$1,920.0
11.5	Gravity Sewer Testing	476	LF	\$4.25	\$2,023.00	\$5.75	\$2,737.0
11.6	Clearing and Grubbing	439	LF	\$10.00	\$4,390.00	\$12.00	\$5,268.0
11.7	Asphalt/Concrete Repair	23	LF	\$115.00	\$2,645.00	\$380.00	\$8,740.0
11.8	Gravel Driveway Repair	14	LF	\$120.00	\$1,680.00	\$190.00	\$2,660.0
11.9	SWPPP & Siltation Control	477	LF	\$3.50	\$1,669.50	\$10.40	\$4,960.8
11.10	Seeding, Sodding, and Final Clean-Up	439	LF	\$10.00	\$4,390.00	\$38.00	\$16,682.0
11.11	Miscellaneous and Incidental Items	1	LS	\$500.00	\$500.00	\$15,000.00	\$15,000.0
	Т	otal for La	ateral H		\$73,157.50		\$105,335.8
12			2.500	Lateral I			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
12.1	4' Diameter Manhole (0-6')	6	EA	\$3,650.00	\$21,900.00	\$1,920.00	\$11,520.0
12.2	4' Diameter Manhole (extra depth)	10	VF	\$400.00	\$4,000.00	\$260.00	\$2,600.0
	8" PVC, Gravity Sewer	1,858	LF	\$85.00	\$157,930.00	\$83.00	\$154,214.0
12.4	18" RCP Culvert Remove and Replace	24	LF	\$70.00	\$1,680.00	\$104.00	\$2,496.0
12.5	Connection to Existing Manholes	1	EA	\$4,500.00	\$4,500.00	\$3,200.00	\$3,200.0
12.6	Manhole Testing	6	EA	\$650.00	\$3,900.00	\$640.00	\$3,840.0
12.7	Gravity Sewer Testing	1,858	LF	\$4.25	\$7,896.50	\$5.75	\$10,683.5
12.8	Clearing and Grubbing	1,750	LF	\$6.50	\$11,375.00	\$12.00	\$21,000.0
12.9	Asphalt/Concrete Repair	76	LF	\$80.00	\$6,080.00	\$420.00	\$31,920.0
12.10	Gravel Drive Repair	32	LF	\$130.00	\$4,160.00	\$190.00	\$6,080.0
12.11	SWPPP & Siltation Control	1,750	LF	\$5.00	\$8,750.00	\$10.40	\$18,200.0
12.12	Seeding, Sodding, and Final Clean-Up	1,750	LF	\$10.00	\$17,500.00	\$38.00	\$66,500.0
_	Miscellaneous and Incidental Items	1	LS	\$2,000.00	\$2,000.00	\$20,000.00	\$20,000.0
		Total for L	ateral I		\$251,671.50		\$352,253.5
13				Lateral J			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
13.1	4' Diameter Manhole (0-6')	2	EA	\$3,650.00	\$7,300.00	\$1,920.00	\$3,840.0
	4' Diameter Manhole (extra depth)	3	VF	\$400.00	\$1,200.00	\$260.00	\$780.0
	8" PVC, Gravity Sewer	442	LF	\$85.00	\$37,570.00	\$92.00	\$40,664.0
	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.0
	Manhole Testing	2	EA	\$650.00	\$1,300.00	\$640.00	\$1,280.0
13.6	Gravity Sewer Testing	442	LF	\$4.25		\$5.75	\$2,541.5
-	Asphalt/Concrete Repair	12	LF	\$80.00		\$450.00	\$5,400.0
13.8	Clearing and Grubbing	430	LF	\$5.00		\$12.00	\$5,160.0
	SWPPP & Siltation Control	430	LF	\$4.00		\$10.40	\$4,472.0
	Seeding, Sodding, and Final Clean-Up	430	LF	\$10.00		\$38.00	\$16,340.0
	Miscellaneous and Incidental Items	1	LS	\$500.00		\$12,000.00	\$12,000.0
		otal for L	_		\$61,378.50		\$95,677.5



TABULATION OF BIDS

HWY 321 Sewer Extension Cabot WaterWorks January 12, 2023 at 1:00PM



14				Lateral K			
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
14.1	4' Diameter Manhole (0-6')	5	EA	\$3,650.00	\$18,250.00	\$1,920.00	\$9,600.00
14.2	4' Diameter Manhole (extra depth)	4	VF	\$400.00	\$1,600.00	\$260.00	\$1,040.00
14.3	8" PVC, Gravity Sewer	1,199	LF	\$150.00	\$179,850.00	\$95.00	\$113,905.00
14.4	10" Culvert Demo and Replace	17	LF	\$45.00	\$765.00	\$98.00	\$1,666.00
14.5	24" Culvert Demo and Replace	60	LF	\$85.00	\$5,100.00	\$130.00	\$7,800.00
14.6	Connection to Existing Manholes	1	EA	\$2,500.00	\$2,500.00	\$3,200.00	\$3,200.00
14.7	Manhole Testing	5	EA	\$650.00	\$3,250.00	\$640.00	\$3,200.00
14.8	Gravity Sewer Testing	1,199	LF	\$4.25	\$5,095.75	\$5.75	\$6,894.25
14.9	Asphalt/Concrete Repair	628	LF	\$120.00	\$75,360.00	\$575.00	\$361,100.00
14.10	Clearing and Grubbing	1,199	LF	\$2.00	\$2,398.00	\$12.00	\$14,388.00
14.11	SWPPP & Siltation Control	1,199	LF	\$3.00	\$3,597.00	\$10.40	\$12,469.60
14.12	Seeding, Sodding, and Final Clean-Up	1,199	LF	\$10.00	\$11,990.00	\$38.00	\$45,562.00
14.13	Miscellaneous and Incidental Items	1	LS	\$1,000.00	\$1,000.00	\$40,000.00	\$40,000.00
	To	otal for La	ateral K		\$310,755.75		\$620,824.85
	TOTAL	RICE		\$3,575,000.00		\$5,986,914.85	
15	De	ductive /	Alternat	e (Woodbridge	Subdivision)	The Cart	
Item No.	Description	QTY	Unit	*Unit Price	*Total for Item	*Unit Price	*Total for Item
15.1	4' Diameter Manhole (0-6')	12	EA	\$3,650.00	\$43,800.00	\$1,920.00	\$23,040.00
15.2	4' Diameter Manhole (extra depth)	105	VF	\$400.00	\$42,000.00	\$260.00	\$27,300.00
15.3	12" PVC, Gravity Sewer	3,086	LF	\$100.00	\$308,600.00	\$176.00	\$543,136.00
15.4	24" Steel Encasement Pipe, Trenched	100	LF	\$300.00	\$30,000.00	\$600.00	\$60,000.00
15.5	Connection to Existing Manholes	2	EA	\$2,500.00	\$5,000.00	\$2,000.00	\$4,000.00
15.6	Manhole Testing	12	EA	\$650.00	\$7,800.00	\$640.00	\$7,680.00
15.7	Gravity Sewer Testing	3,086	LF	\$4.25	\$13,115.50	\$5.75	\$17,744.50
15.8	Clearing and Grubbing	3,086	LF	\$4.00	\$12,344.00	\$12.00	\$37,032.00
15.9	SWPPP & Siltation Control	3,086	LF	\$3.00	\$9,258.00	\$10.40	\$32,094.40
15.10	Seeding, Sodding, and Final Clean-Up	3,086	LF	\$10.00	\$30,860.00	\$38.00	\$117,268.00
15.11	Insurance, Bonds, Mobilization and Demobilization	1	LS	\$7,500.00	\$7,500.00	\$0.00	\$0.00
15.12	Trench & Excavation Safety Systems applicable to the Contract per Act 291 of the 1993 Arkansas General Assembly.	1	LS	\$500.00	\$500.00	\$0.00	\$0.00
15.13	Miscellaneous and Incidental Items	1	LS	\$3,000.00	\$3,000.00	\$0.00	\$0.00
	Total for Woodbri	dge Sub	division		\$513,777.50		\$869,294.90
	TOTAL DED	UCT P	RICE		\$513,777.50		\$869,294.90
	NET BID AFTI	ER DED	UCTS	\$	3,061,222.50		\$5,117,619.95

This is a true and complete tabulation of Bids received by Cabot WaterWorks on Thursday, January 12, 2023 at 1:00PM for HWY 321 Sewer Extension in Cabot, Arkansas.







Eng. Fees \$312,000.00 Total..... \$3,373,222.50

Draft Cooperative Agreement with City of Cabot

- Cabot Waterworks owns 16.39 acres of undeveloped land on Kerr Station Road which was purchased in 2007 for \$200,000.00. This land was purchased using rate payer funds.
- Cabot Waterworks desires to maintain ownership of 3 acres of the total 16.39 acres for a Cabot Waterworks Maintenance Facility. See Attached Map.
- The City of Cabot has requested to utilize the remaining 13.39 Acres for an Animal Support Services Facility.
- In order to reimburse the ratepayers for the value of the land, the City of Cabot will waive the current monthly rent of \$2,925.00 paid by Cabot Waterworks for its Administrative Offices for a period of 5 years.
 - Value of 13.39 Acres = (\$200,000/16.39) *13.39 = \$163,393.31
 - o Payback Time for Rent Waiver \$163,392.31 / \$2,925.00 = 56 Months
- The City of Cabot will satisfy any requirements by the Planning Commission regarding parceling out and rezoning the entire 16.39 acres to allow both Animal Support Services and the Water Maintenance Facility to be constructed.